SWISS PRIME SITE

Half-year 2026 results

Zurich, 20 August 2026

Agenda

1H2026: Strong operating performance and continued growth momentum

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Real Estate

- **Strong leasing momentum:** Alto Pont-Rouge fully leased, strong demand at Fraumünsterpost driven by AI companies, major lease extensions at Prime Tower and other campuses
- **Development milestones achieved** at Maag halls and Otelfingen; existing projects progressing as planned
- **Portfolio quality further enhanced** through disposal of CHF 167 million of smaller, mostly retail assets
- **Rental income up 2.2%** despite sales, driven by prior-year acquisitions, positive lease reversion and developments going online; like-for-like growth at 1.4%
- **Portfolio value exceeds CHF 14 billion (+0.6%)** despite disposals, with CHF 148 million of revaluation gains, reflecting rental growth, cost discipline and lower discount rates

Swiss Prime Site Solutions REAL ESTATE ASSET MANAGERS

Asset Management

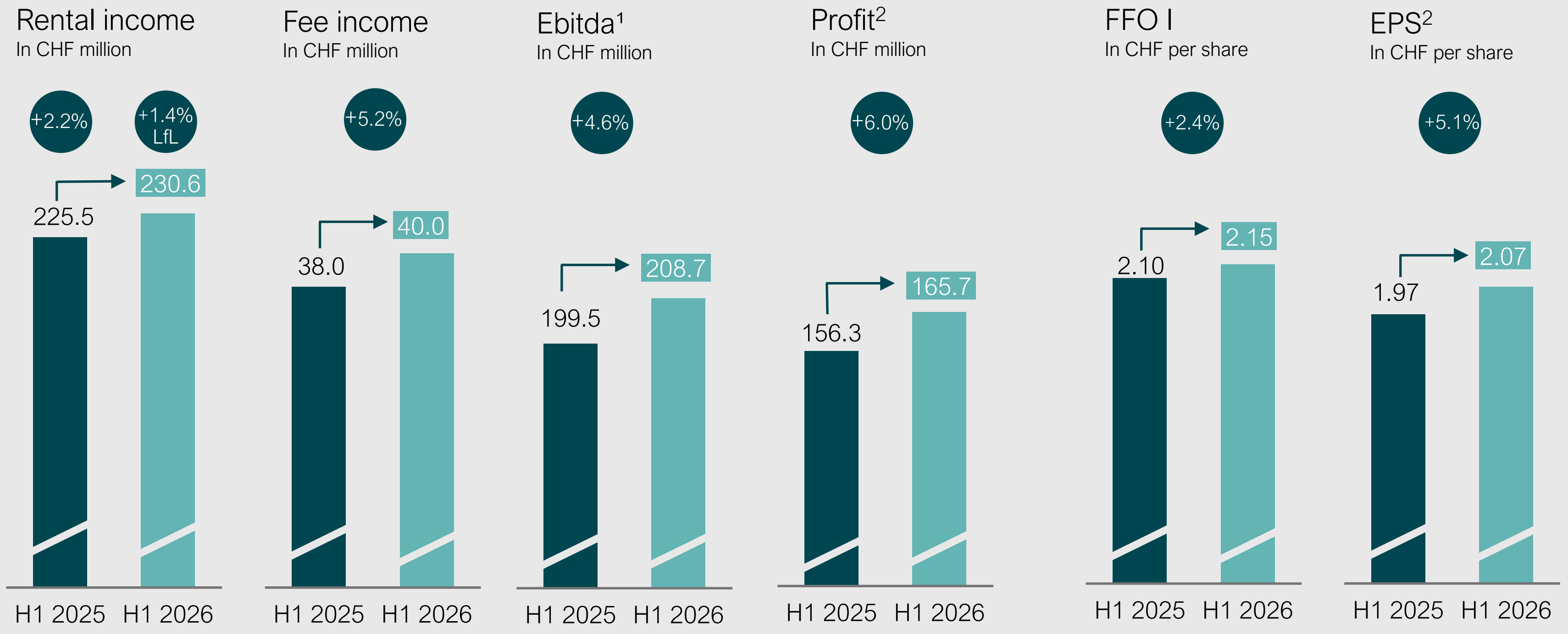
- **Record new money** of nearly CHF 1 billion across products and services, lifting AuM to CHF 14.8 billion, demonstrating strong growth momentum.
  - Successful capital increases totaling CHF 0.3 billion and CHF 0.2 billion draw down of commitments
  - Acquisition of mandate worth CHF 0.4 billion
  - Disposal of CHF 0.3 billion of promotions
- **Revenues up 5.2%,** supported by strong capital inflows, higher AuM and sustained transaction activity
- **Continued cost discipline** and further efficiency gains; EBITDA margin increased to 65.0%

Swiss Prime Site Group

- **Refinanced outstanding convertible bond** at 0% interest for 6 years and attractive initial conversion price of almost CHF 180, reducing cost of debt to 83 bps
- **Martina Moosmann** joined from Swiss Re as new CFO and a member of the Executive Board, effective 15 April 2026
- **Rating upgrade of ISS STOXX ESG ratio to B-**; Swiss Prime Site now ranks among top 10% of property firms worldwide in terms of sustainability performance

Operating leverage drives profitability

Key figures 1H2026



- FFO I +2.4% to CHF 2.15 per share, underscoring resilient earnings delivery through the cycle and strength of integrated business model
- **Guidance for 2026 confirmed; FFO I expected to be at upper end of the range of CHF 4.25 to CHF 4.30 per share**

1 Before revaluations, sales and all deferred taxes.
2 Before revaluations, sales and all deferred taxes. Adjusted for CHF 10.6m convertible refinancing costs.

Supportive environment with continued demand for real estate assets

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Transactions

- Swiss market remained constructive
- Low interest rates continued to support robust investor demand across sectors
- Investment pressure remained high, especially in residential segment, with spill-over effects to commercial
- Transaction activity remained elevated, reflecting sustained liquidity in Swiss real estate
- Prime office and commercial assets with renewed yield compression

Disciplined acquisition approach with clear focus on value creation

Lettings

- Subdued economic momentum in Switzerland drove further demand differentiation across locations
- Demand for office space was focused on high-quality, centrally located assets; structural trends such as AI expected to reinforce this shift
- Increased demand for managed offices and additional services
- Rents in CBD expected to remain on a positive trajectory

Further strengthening of high-quality portfolio at prime locations

Valuations

- Continued low inflation and low interest rate environment offer attractive spreads, fostering a constructive real estate valuation environment in Switzerland
- Both nominal and real discount rates decreased, driving positive revaluations
- Valuation gains also reflect higher-than-expected rents as well as further cost efficiencies
- 4.2% disposal gain versus book value confirms asset quality and conservative valuation approach

Switzerland remains an attractive investment environment

Fund Flows

- Real estate allocations remain elevated in Switzerland, supported by resilient income yields and attractive spreads
- Swiss pension funds continue to allocate structurally to real estate, driven by long-duration liabilities, income stability and low correlation benefits
- Strong inflows across Asset Management products and services
- Continued attractive environment with rejection of „10 Million Initiative“

Continued focus on growing Asset Management franchise


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Robust top-line growth across both segments

Consolidated operating income
in CHF million

	H1 2025	H1 2026	Δ y-o-y
Rental income	225.5	230.6	2.2%
Development[1]	0.6	0.0	-100.0%
Asset Management	38.0	40.0	5.2%
Retail	11.4	0.0	-100.0%
Other	0.8	0.6	-27.0%
Total operating income	276.3	271.1	-1.9%
- Jelmoli operations	-12.1	0.0	
- Jelmoli external rent	-2.3	-0.8	
- Developments[1]	-0.6	0.0	
Comparable operating income	261.3	270.3	3.4%

[1] Income from sale of development properties.
Note: figures may contain differences due to rounding.

— Solid rental income growth, supported by prior-year acquisitions, successful renewals and new lettings, despite property sales; EPRA like-for-like growth of 1.4% highlights the strength of the prime portfolio

— Continued Asset Management revenue growth, driven by higher AuM, successful capital increases and transaction-related income, supported by sustained institutional demand and a leading independent Swiss franchise

— Excluding the 1H25 Jelmoli retail contribution, comparable operating income increased by 3.4%, reflecting growth across both Real Estate and Asset Management

Lower costs and efficiency gains drive operating leverage

Consolidated operating expenses

in CHF million

	H1 2025	H1 2026	Δ y-o-y
Real estate costs	-30.4	-28.8	-5.1%
Development costs[1]	1.0	0.0	-100.0%
Cost of goods sold	-7.6	0.0	-100.0%
Personnel costs (net)[2]	-26.8	-22.9	-14.4%
Other	-12.0	-9.9	-17.1%
Depreciation and impairments	-2.8	-2.7	-4.2%
Total operating expenses	-78.6	-64.4	-18.1%
- Jelmoli[3]	+13.0	0.0	
- Development[1]	-1.0	0.0	
Comparable operating expenses	-66.6	-64.4	-3.4%

1 Cost of development properties sold.
2 Personnel costs netted with own work capitalised item. Includes development work.
3 Jelmoli operating expenses for goods, personnel, depreciation and other expenses.
Note: figures may contain differences due to rounding

— Reduction in real estate costs, reflecting the more focused real estate portfolio, economies of scale and disciplined cost management

— Personnel costs down, reflecting mostly the Jelmoli exit but also continued platform-wide cost controls

— Comparable operating expenses down 3.4% excluding 1H25 Jelmoli costs, highlighting efficiency gains and operating leverage

Strong operating profit demonstrates resilient business model

Group profitability
in CHF million

	H1 2025	H1 2026	Δ y-o-y
Total operating income	276.3	271.1	
Revaluations (net)	102.0	148.0	
Result from property sales (net)	0.9	6.9	
Income from associates	0.5	-0.7	
Total operating expenses	-78.6	-64.4	
EBIT	301.2	360.9	+19.8%
Depreciation and impairments	-2.8	-2.7	
Sales[1]	-2.5	-6.9	
EBITDA (excl. revaluations/sales)	199.5	208.7	+4.6%
Loss Jelmoli operations (EBITDA)	2.0	0.0	
Jelmoli total rent	-2.3	-0.8	
Comparable EBITDA ex Jelmoli	199.1	207.9	+4.4%

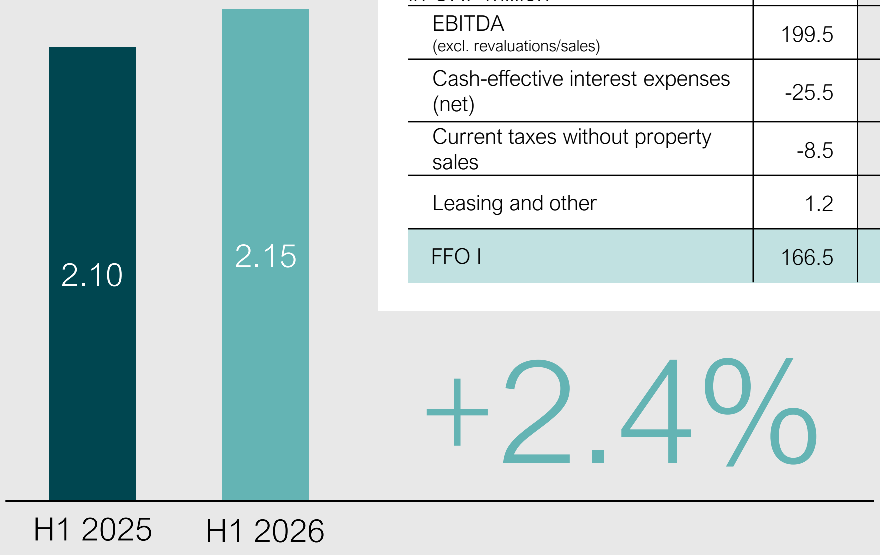
[1] Result from the sale of investment and development properties.
Note: figures may contain differences due to rounding.

- CHF 148.0 million of revaluation gains, driven by rental growth, lower operating costs and modest discount-rate compression
- Disposals at >4% above fair value across five assets confirming portfolio quality and market-based valuation
- Operating expenses materially reduced, reflecting a reduction in property costs, lower personnel costs and platform-wide efficiency gains and economies of scale
- Comparable EBITDA up 4.4% to CHF 207.9 million, highlighting resilient operating performance and successful delivery through the cycle

Operating performance translates into higher result per share

Funds from operations I (FFO I)

in CHF per share



Reconciliation FFO I

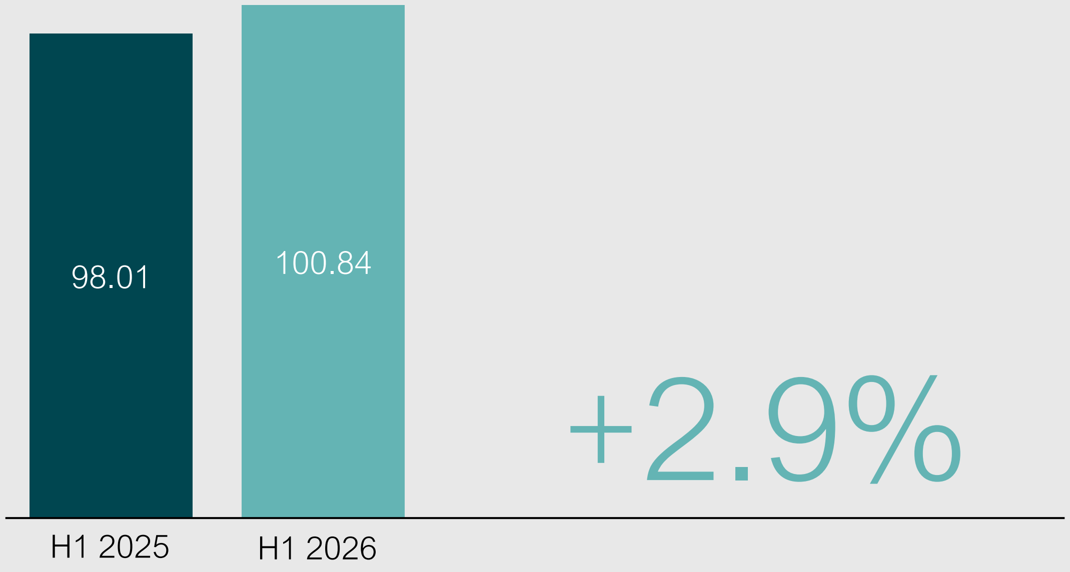
in CHF million	H1 2025	H1 2026	Δ y-o-y
EBITDA (excl. revaluations/sales)	199.5	208.7	*4.6%*
Cash-effective interest expenses (net)	-25.5	-22.5	*-11.9%*
Current taxes without property sales	-8.5	-10.9	*27.8%*
Leasing and other	1.2	-2.4	*-307.9%*
FFO I	166.5	172.9	*3.8%*

+2.4%

FFO I growth reflects operating leverage, supported by higher operating profits and lower cash-effective financing costs.

Intrinsic value per share (EPRA NTA)

in CHF



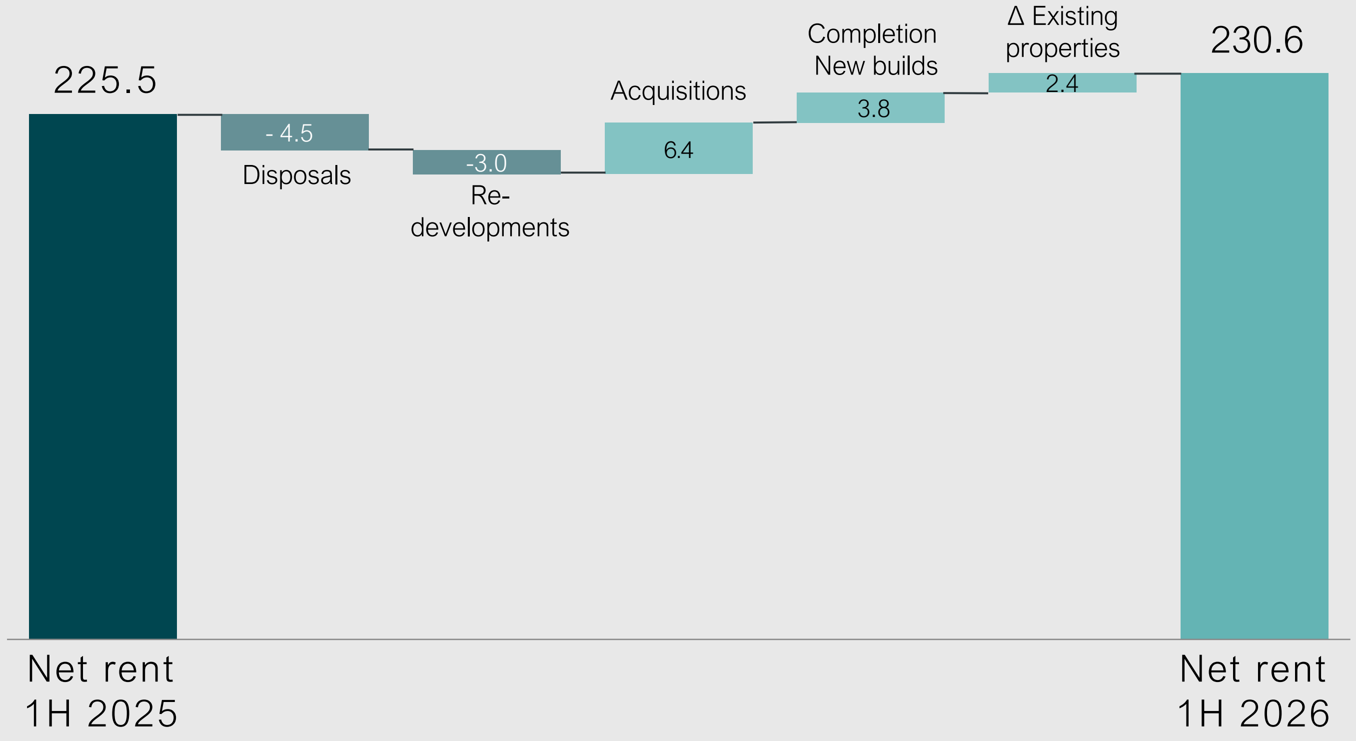
+2.9%

EPRA NTA per share increased, driven by positive portfolio revaluations and continued earnings growth.

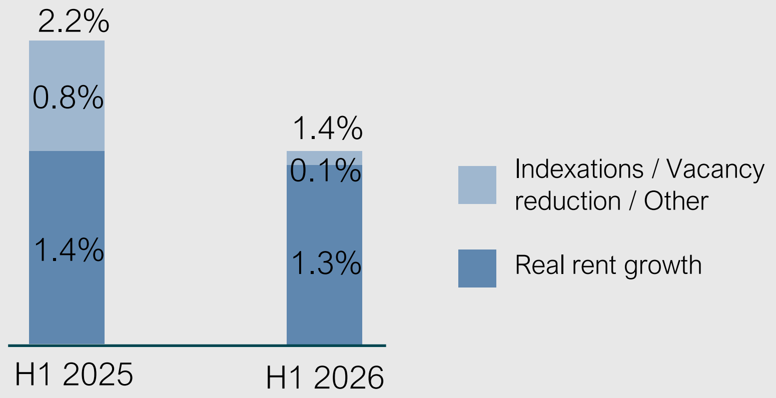
Note: figures may contain differences due to rounding.

Acquisitions and developments drive increase in rental income

Rental income bridge
in CHF million



Real rental growth (EPRA like-for-like)



- Prior-year's acquisitions delivering as planned; further growth expected once Alpes One in Geneva is back online in 4Q2026
- Like-for-like real rent growth in line with prior-year period, supported by capturing full reversion potential (total around 10%)
- Completion of developments delivers internal growth
- CHF 167 million of disposals as well as prior-year's remaining Jelmoli rent limited growth in rental income

[1] Swiss Consumer Price Index (CPI)
Note: figures may contain differences due to rounding

Strong inflows and scalable Asset Management platform drive profitability

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Asset Management performance

in CHF million

	H1 2025	H1 2026	Δ y-o-y
Management fees	19.0	20.8	+9%
Construction, development, other	8.3	7.6	-9%
Non-recurring income[1]	10.7	11.6	+8%
Income from Asset Management	38.0	40.0	+5%
Recurring income	72%	71%	-1%
Real estate costs	-0.5	-0.5	-6%
Personnel costs	-11.1	-9.3	-16%
Other	-2.5	-4.2	+70%
EBITDA	23.9	26.0	+9%
EBITDA margin	62.9%	65.0%	+2.1%

[1] Transaction-based (i.e. commissions for acquisitions, sales and distribution).
Note: figures may contain differences due to rounding.

- Strong capital inflows in Asset Management of CHF 952 million, driving AuM to CHF 14.8 billion (end-2025: CHF 14.3 billion)
- Revenue up 5% to CHF 40 million, reflecting increased AuM and transaction-based income
- Despite elevated transaction activity, recurring income remained high at 71% (1H25: 72%); further increase in transaction volumes expected for full year 2026, given major acquisitions during July and August
- EBITDA up 9% to CHF 26 million, driven by higher revenues, disciplined cost management and further economies of scale

Higher portfolio value driven by valuation gains and investments

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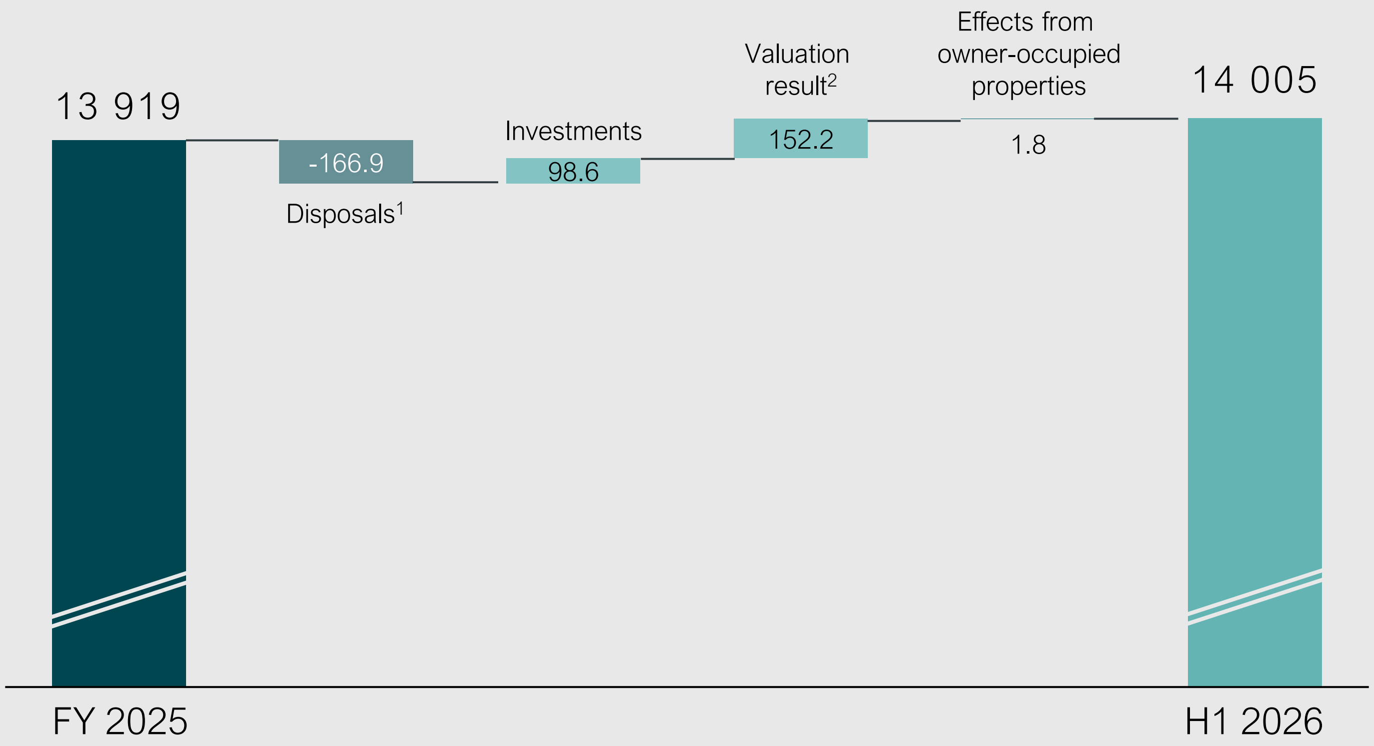
Property portfolio growth (fair value)
in CHF million



Portfolio streamlined to 127 properties (2025: 132)

— Portfolio consolidation increased efficiency through optimally sized assets and clustered holdings

— Disposals continued to exceed latest appraised values by more than 4%

— Continued strong investment of almost CHF 100 million in development pipeline – mostly Jelmoli, Fraumünsterpost and Yond in Zurich

Portfolio value +0.6% to CHF 14 billion

— Revaluations benefited from sustainably lower property management costs, higher rental achievements and a further decline in the average discount rate amid low interest rates

— Average portfolio discount rate declined slightly to 3.75% from 3.77% in 2025[3]

1 Sales recognized at last book value.
2 Difference to income statement: Revaluation of rights-of-use from land leases and changes in rent-free periods.
3 According to Wüest Partner.

Note: figures may contain differences due to rounding

Broad financing basis and low interest expenses

Financing parameters
in CHF million

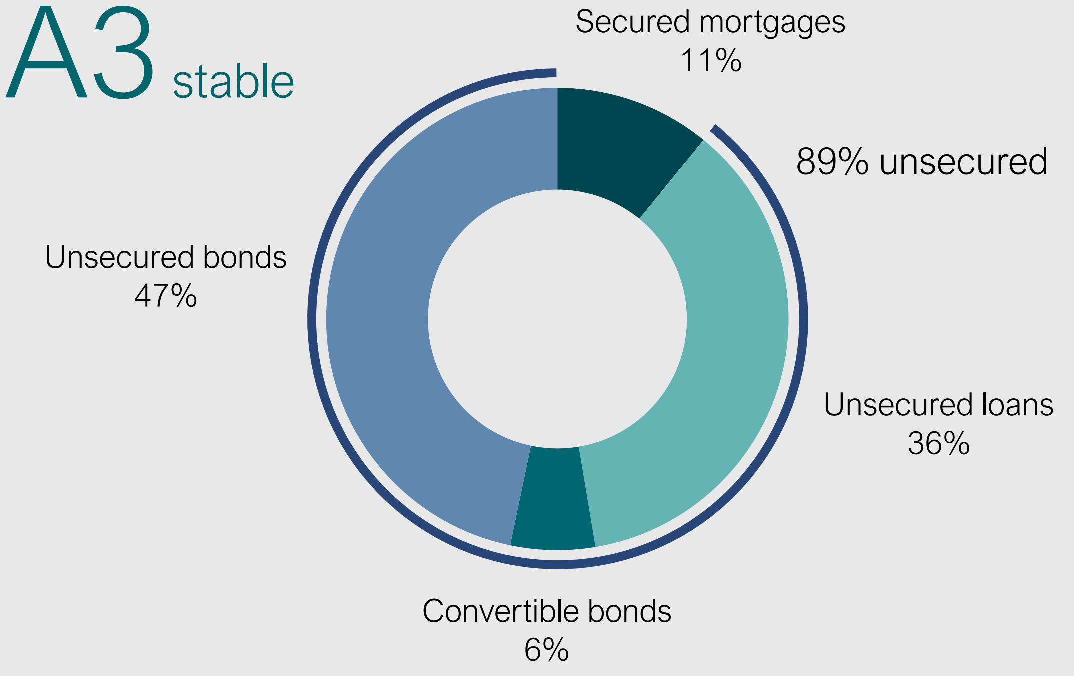
	YE 2025	H1 2026
Investment properties	13 919	14 005
of which unencumbered	*85%*	*85%*
Financial liabilities (Real Estate segment)	5 335	5 604
of which fixed interest rate	*86%*	*84%*
Net financial liabilities[1] (Real Estate segment)	5 303	5 588
LTV (net)	38.1%	39.9%
Ø interest rate	0.94%	0.83%
Ø maturity	3.9 years	4.0 years

[1] Net of cash and cash equivalents.

Rating – Moody's

Consolidated financing structure

A3 stable



Continuous rollover of maturities, high liquidity reserve

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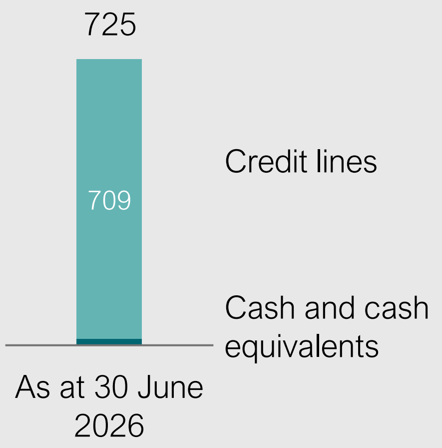
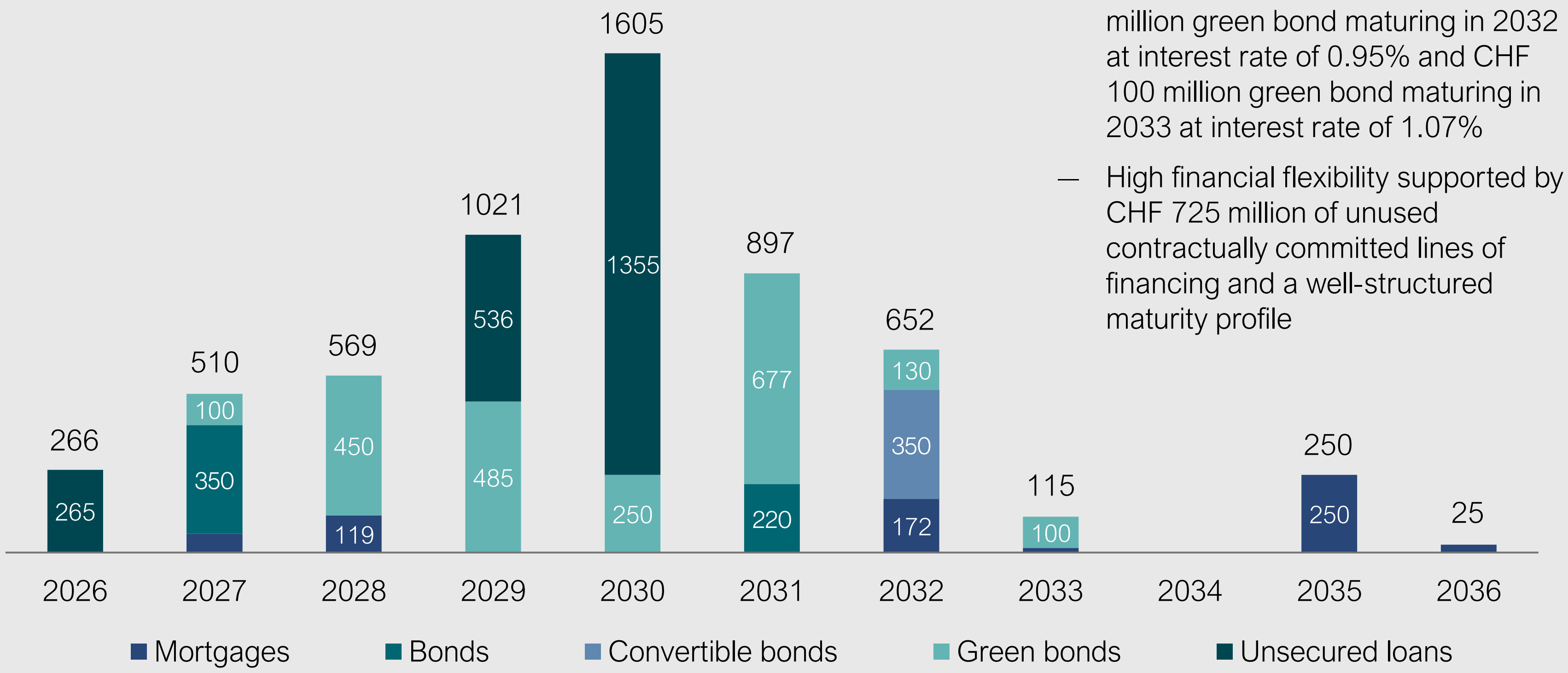
Liquidity
Cash and cash equivalents and committed credit lines in CHF million



Debt maturity profile
at nominal values in CHF million as at 30 June 2026



- H12026: issue of CHF 350 million, 0% convertible bond, CHF 130 million green bond maturing in 2032 at interest rate of 0.95% and CHF 100 million green bond maturing in 2033 at interest rate of 1.07%
- High financial flexibility supported by CHF 725 million of unused contractually committed lines of financing and a well-structured maturity profile

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Portfolio quality further enhanced through disciplined capital recycling

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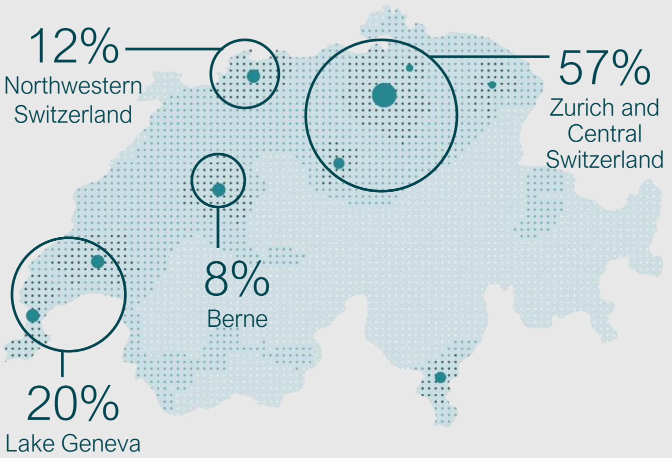
Focus on prime-locations

Geographic distribution as of 30.06.2026

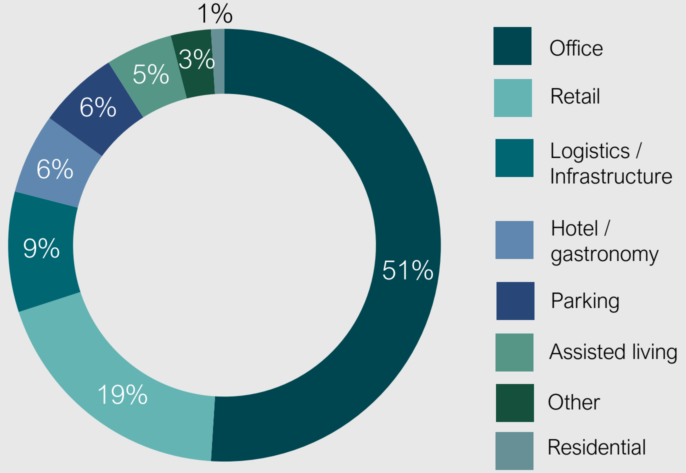


- Focus on prime-locations in business hubs and scale-efficient assets
- Portfolio value exceeded CHF 14 billion for the first time
- Active capital recycling with further portfolio streamlining to 127 properties

Note: intensity of dot colour indicates population density.

Office-led portfolio

Portfolio by use as of 30.06.2026

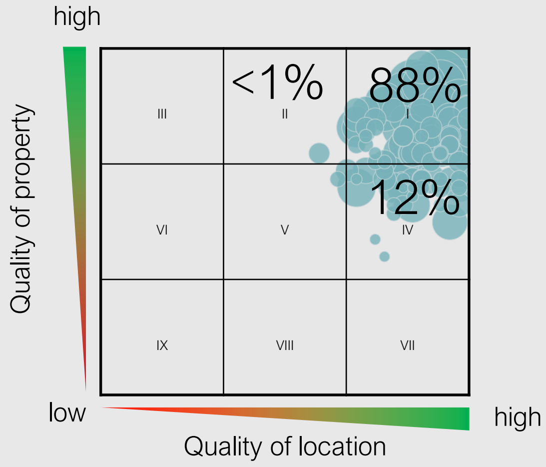


- Acquisitions and disposals further increase office share of portfolio while reducing exposure to non-high-street retail
- Continued value-enhancing exposure to select adjacent sectors (in particular logistics / infrastructure)
- Diversified tenant base with around 2,000 tenants
- Top five tenants represent only 21% of rental income

Note: values based on rental income.

Top-tier real estate portfolio

Wüest Partner Matrix as of 30.06.2026



- Capital recycling has further improved portfolio quality, resilience and long-term growth potential
- 88% of portfolio fair value is concentrated in Quadrant I assets, underscoring the focus on prime real estate
- Non-core exposure reduced to below 1%, reinforcing the portfolio's quality profile and resilience

Source: Wüest Partner

Strong leasing momentum and improved vacancy

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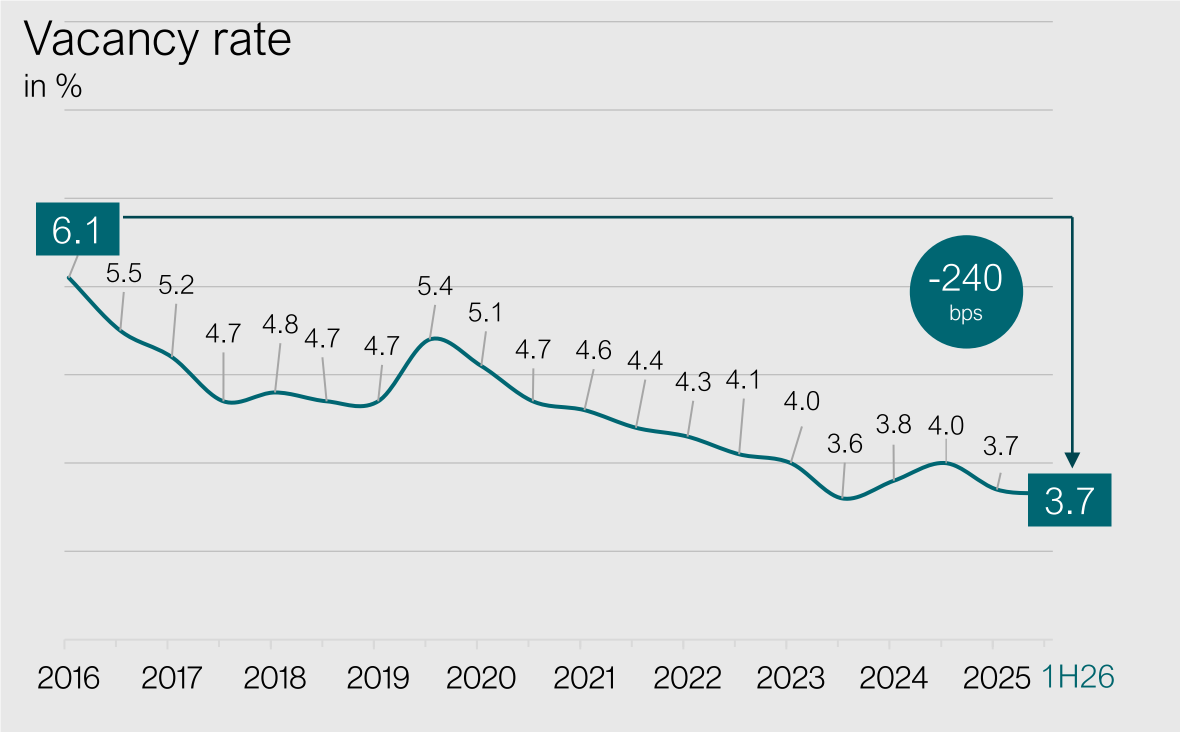


3.7%
Vacancy rate in 1H2026

3.2%
Operational

0.5%
Strategic for developments

New tenants

- Fully let Alto Pont-Rouge (new tenant JPM) demonstrating value creation from developments
- Excellent momentum at Fraumünsterpost with 50% of office space signed and strong interest for remaining by leading AI companies
- Repositioning of Stücki Park with signing of „Schweizer Zoll“ for remaining development potential

J.P.Morgan

Schweizerische Eidgenossenschaft
Confédération suisse
Confederazione Svizzera
Confederaziun svizra

Undisclosed AI tenant

Contract extensions

- Successful renewals with key tenants support income visibility – WAULT increased to 5.7 years
- Substantial reversion potential captured through active lease management
- High tenant retention underscores the quality and relevance of the portfolio

Homburger

medartis

swisscom

Major developments at Maag and Otelfingen sites

Maag site, Zurich

- LOI signed with the University of Zurich for the potential relocation of the Natural History Museum to the site
- Transformation of the Maag halls into a year-round cultural destination with exhibition and event spaces – all while maintaining the historic Maag buildings
- Planning application targeted by end-2027; scheduled for completion by Q3 2029–Q2 2031; expected investment volume of CHF 60 million

Campus Otelfingen, Zurich

- Future Swiss campus for Hitachi Energy, consolidating five locations by 2030. Around 1,200 employees and approximately 70,000 m² of usable floor space.
- Strategic long-term investment combining production, R&D, logistics and office functions – all within the historic Jelmoli logistics building plus 1-2 newbuilds on currently unused space
- Sale agreement with Hitachi Energy signed 18 August 2026; earliest transfer of ownership by end of 2027 (subject to building permit)

Solid growth across all business lines driven by residential products

Swiss Prime Site Solutions REAL ESTATE ASSET MANAGERS

Fund Management – Discretionary –

+0.2bn vs 2025

CHF 4.6 billion AuM

Regulated collective investment products

FINMA-regulated

- Akara Swiss Diversity Fund PK (ADPK)
- Investment Fund Commercial (IFC)

CSSF-regulated:

- FG Wohninvest Deutschland (FGWI) SICAV

Asset Management – Fiduciary –

+0.2bn vs 2025

CHF 7.5 billion AuM

Real estate investment advice for third-party clients

OPSC-regulated products

- Swiss Prime Investment Foundation (SPA)
- FG Investment Foundation (FGIF)
- BaFin-regulated:
- FG Wohnen Deutschland (FGWD)

Listed products (SIX):

- Fundamenta Real Estate AG (FREN)

Real Estate Advisory – Bespoke –

+0.1bn vs 2025

CHF 2.7 billion AuM

Bespoke solutions, mandates and services for third-party clients

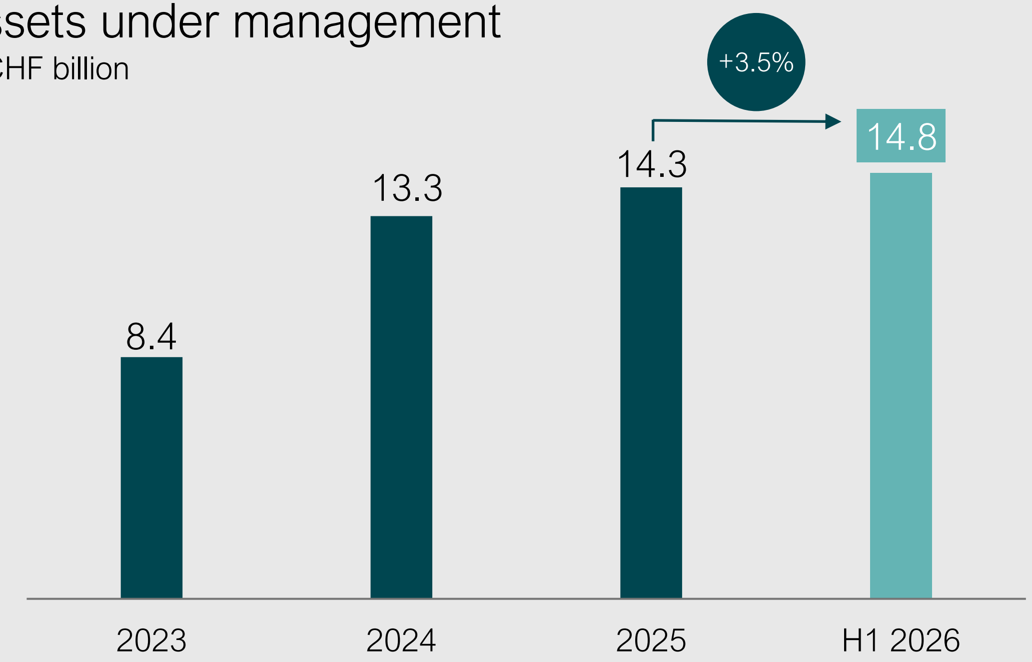
Currently 13 mandates in three client categories:

- Consultancy mandates for PF clients (New: ASGA, BASF, Edifondo, amongst others)
- Consultancy mandate Fundamenta “RE Direct” (private and institutional investors)
- Fundamenta promotions (development of condominiums)

Strong inflows and sustained institutional demand drives AuM growth

Assets under management

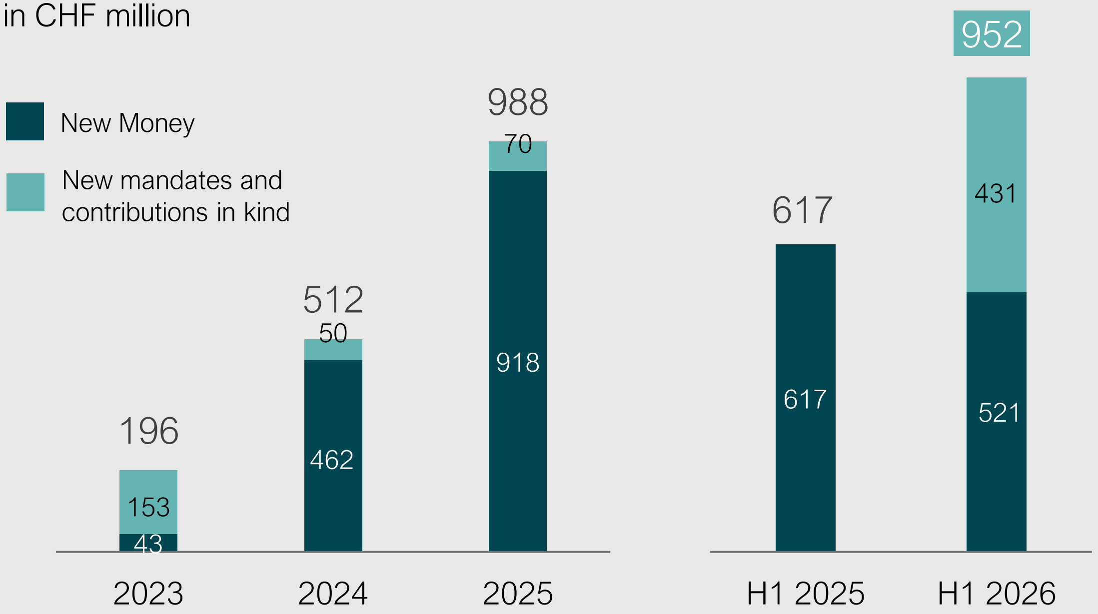
in CHF billion



- Lower overall leverage across AM products creating additional investment “firepower” in 2H2026
- CHF 300 million of completed developments no longer included in AuM; CHF 200 million of 1H capital increases remains available for investment
- On track for CHF 1 billion organic AuM growth for 2026

Capital inflows[1], without leverage

in CHF million

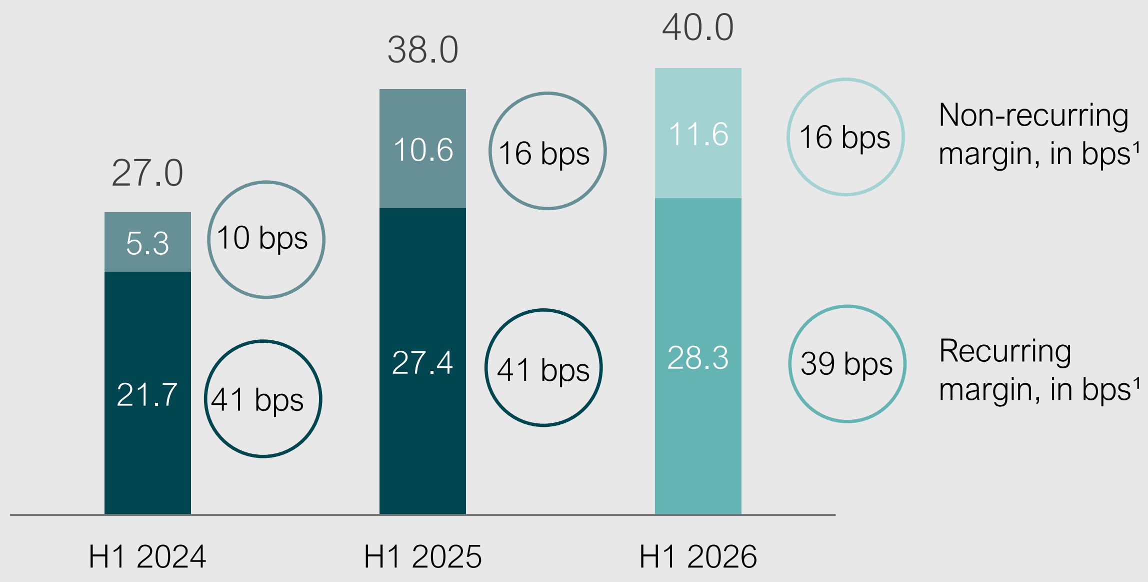


- Increasing demand from small and mid-sized pension funds to professionalize real estate asset management through outsourcing
- Sustained high demand for real estate investments among Swiss institutional investors

[1] New money is presented based on fee-relevant capital inflows realised during the respective period. Issuances with settlement after the reporting date are excluded until drawn. Prior-period figures have been restated accordingly. Includes capital increases of Akara and Fundamenta since their acquisition.

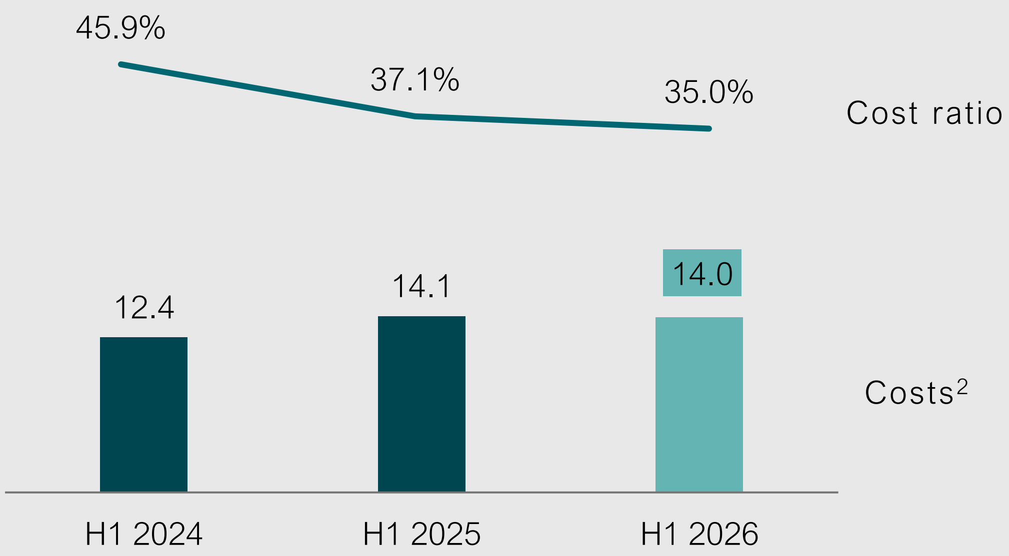
Platform synergies and economies of scale further reduce cost ratio

Earnings development
in CHF million



— Stable fee base with no pricing pressure; recurring earnings temporarily impacted by lower development activity and cliff pricing models, under which fee rates decrease as product sizes increase

Cost development
in CHF million



— Stable costs despite growth demonstrate ongoing economies of scale resulting in a lower cost ratio

[1] Based on the average AuM basis at the start and end of the period. Annualised figures for the half-year.
[2] Real estate, personnel and other expenses.

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Increased confidence to deliver against 2026 guidance at the upper end

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2026 financial targets

FFO I

4.25 – 4.30

CHF per share

Expected at upper end

LTV

<39%

Confirmed

2026 operational targets

Vacancies

Real Estate

<3.7%

Confirmed

AuM

+CHF 1 bn

Confirmed

Leading real estate platform – built to deliver through the cycle

Resilient platform, consistent delivery

Integrated business model continues to generate earnings growth through the cycle

Operating momentum with visible upside

Strong Real Estate and Asset Management performance supports confidence around 2026 guidance

Clear path to future value creation

Development pipeline, Asset Management franchise and capital discipline are the next strategic catalysts

Capital Markets Day on 26 October 2026 in Zurich

Q&A

Agenda

Our high-synergy property platform is thriving through the cycle

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Property Portfolio

CHF 14.0 bn
Investment Properties

5%+
Return on Equity

Key value drivers

Higher rates

- Indexation
- Reversion
- Development growth

Rate cycle

Lower rates

- Capital flows
- Transactions
- Revaluations

Asset Management

CHF 14.8 bn
AuM

25%+
Return on Equity

Resilient Swiss economy

Note: Figures as end-June 2026, Return figures represent medium term targets

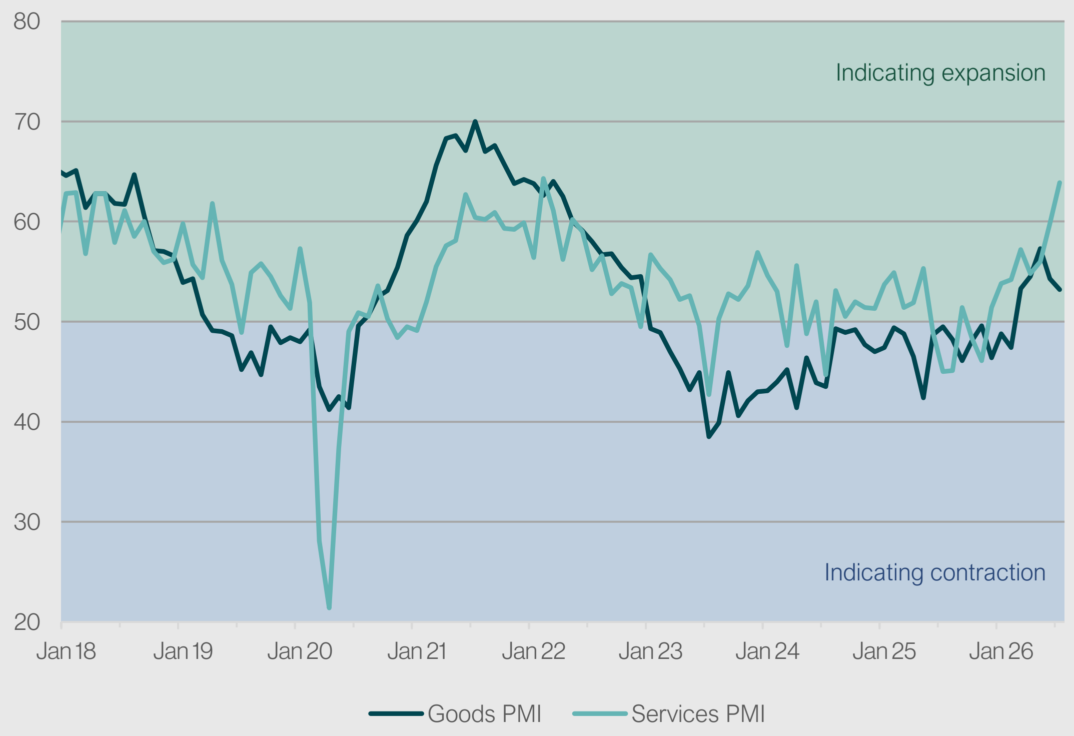
Swiss economic environment

Economic indicators

	2025	2026	2027
		Forecast	Forecast
Real GDP	1.4	0.9	1.6
Selected components			
Private consumption	1.5	1.2	1.4
Construction industry (Over- and underground)	-0.5	1.4	1.7
Exports	2.4	0.1	3.2
Employment growth	0.2	0.5	0.7
Unemployment rate	2.8	3.1	3.0
Inflation	0.2	0.6	0.6

% Growth figures except for unemployment rate and inflation
Source: SECO March 18th, 2026

Swiss Purchasing Managers' Index (PMI)



Source: Bloomberg & tradingeconomics.com through to June 2026

Resilient Swiss economy with continuous employment growth

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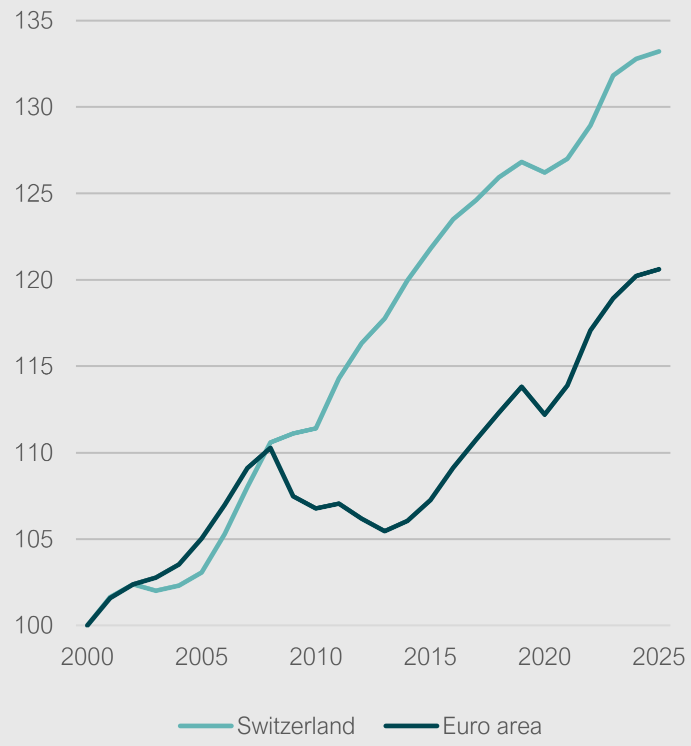
Employment growth

Indexed to 2000



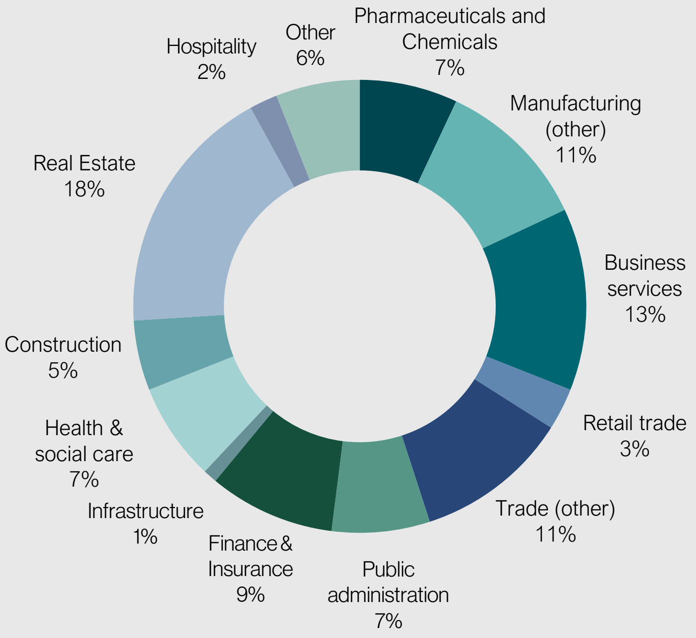
Sources: IMF: World Economic Outlook database

GDP split in Switzerland

Estimate, GDP per Head 2026 (IWF)

~USD 126,000 GDP per capita

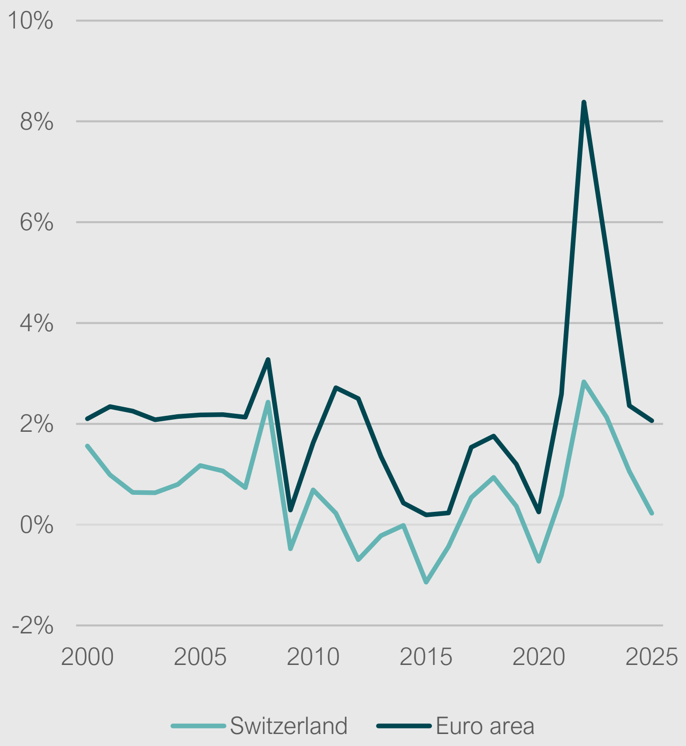
Top 3 according to OECD



Sources: Swiss National Bank, IWF

Inflation

Inflation, average consumer prices



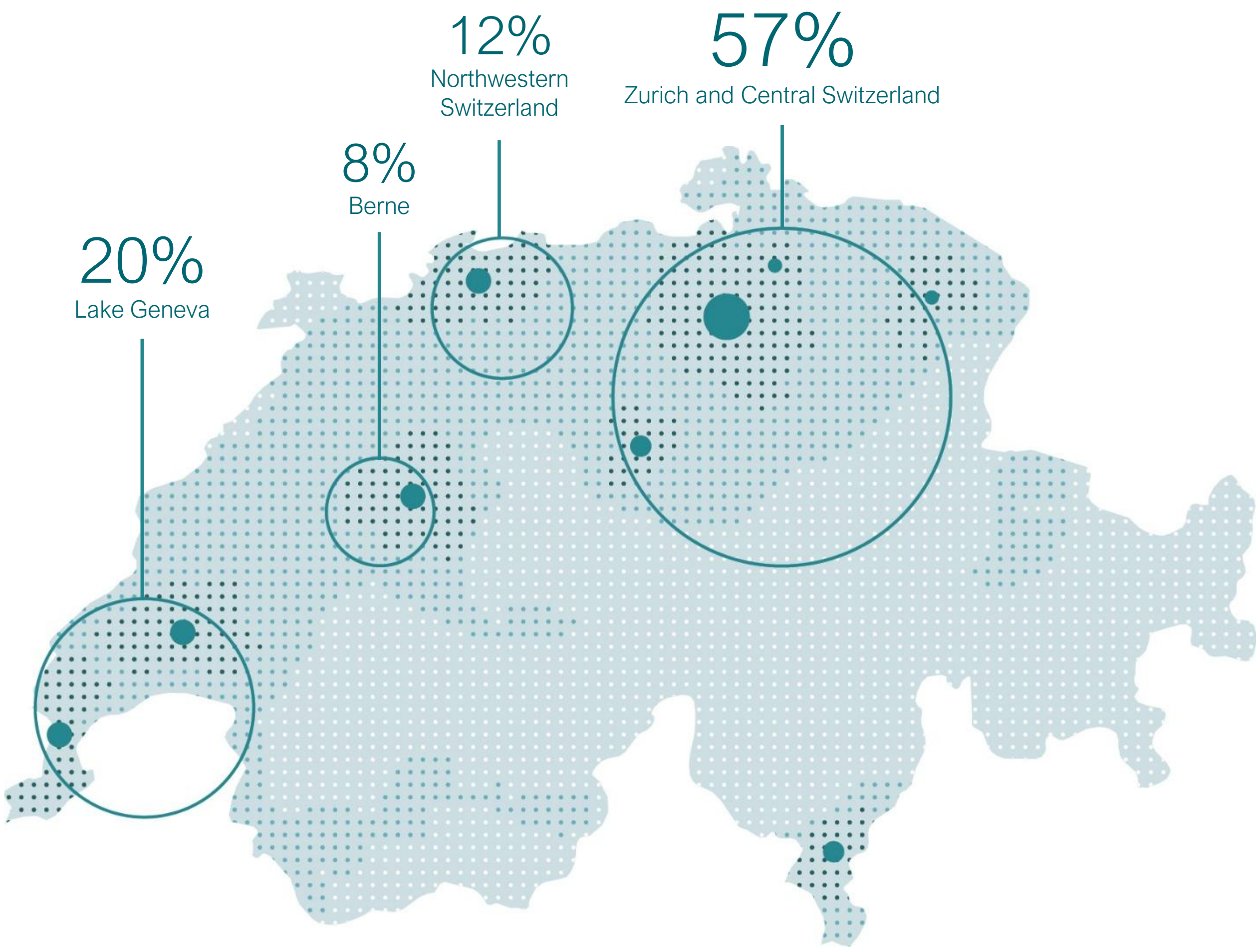
Sources: IMF: World Economic Outlook database

Focused on prime-locations in business hubs and scale-efficient assets

CHF 14.0 billion
Property portfolio
(FY 2025: CHF 13.9 bn)

127
Number of properties
(FY 2025: 132)

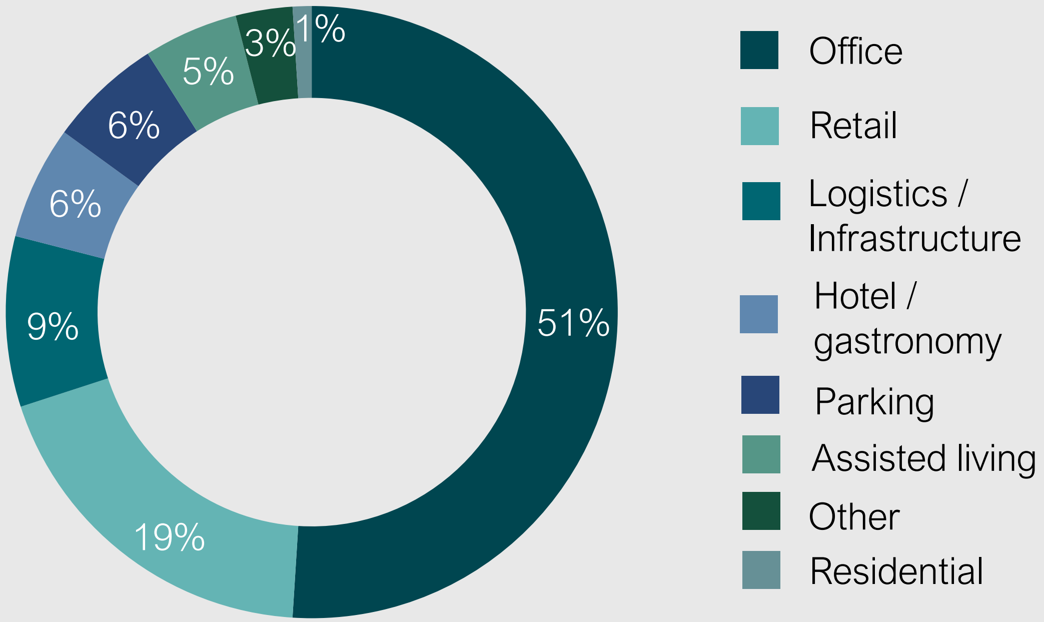
1.6 million m^2
Rental space
(FY 2025: 1.6 million m²)



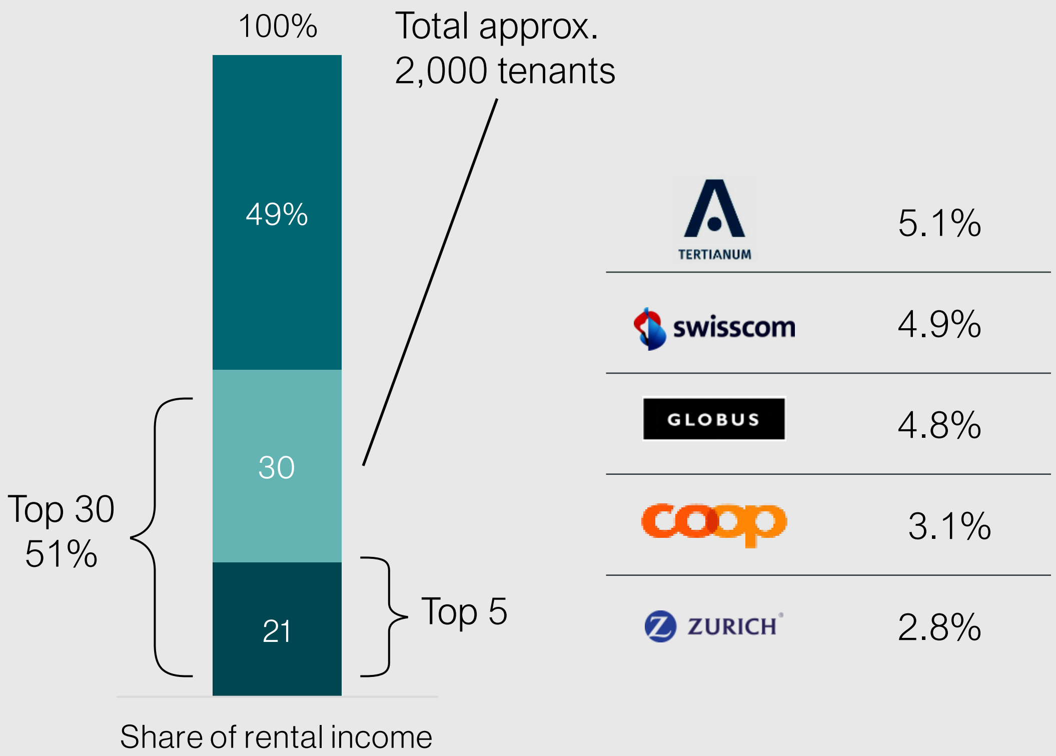
Note: intensity of dot colour indicates population density.

Office-led portfolio with diversified uses and broad tenant base

Portfolio by type of use
as at 30.06.2026



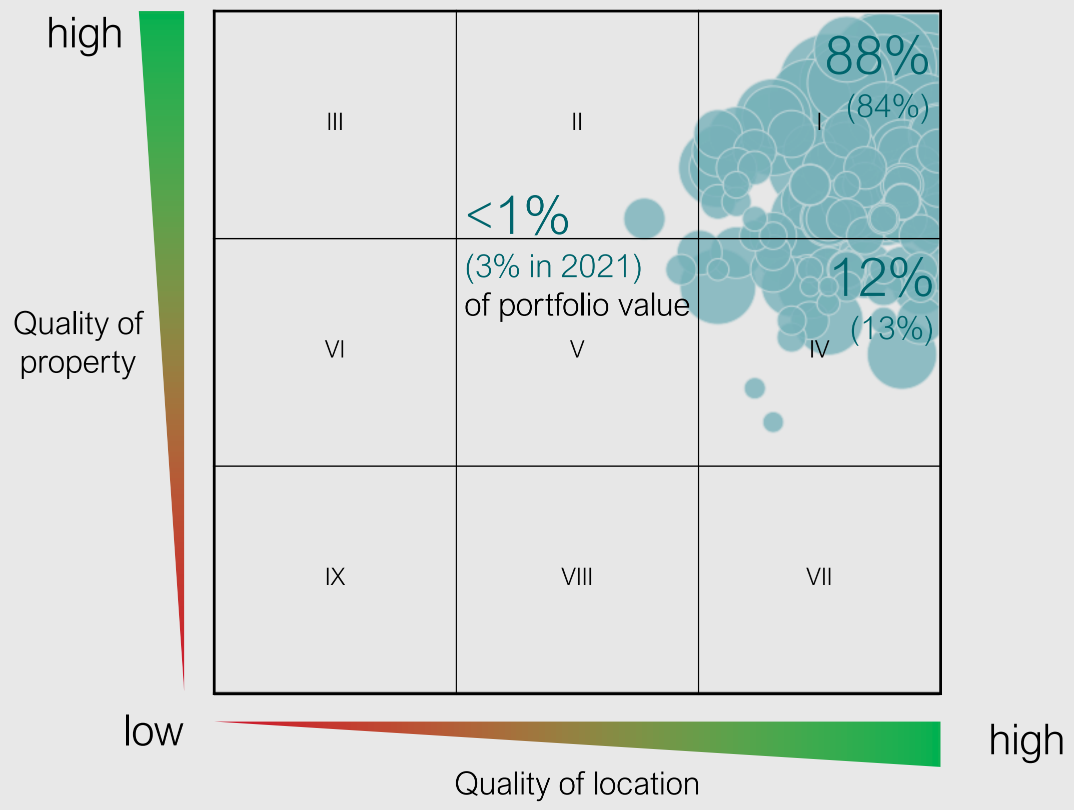
Diversification of tenants
as at 30.06.2026



Note: values based on rental income.

Portfolio quality further enhanced through disciplined capital recycling

Portfolio market matrix
Wüest Partner as at 30.06.2026



Source: Wüest Partner

Top-tier real estate portfolio

- Capital recycling has further improved portfolio quality, resilience and long-term growth potential
- 88% of portfolio fair value is concentrated in Quadrant I assets, underlining the focus on prime real estate
- Non-core exposure reduced to below 1%, reinforcing the portfolio's quality profile and resilience

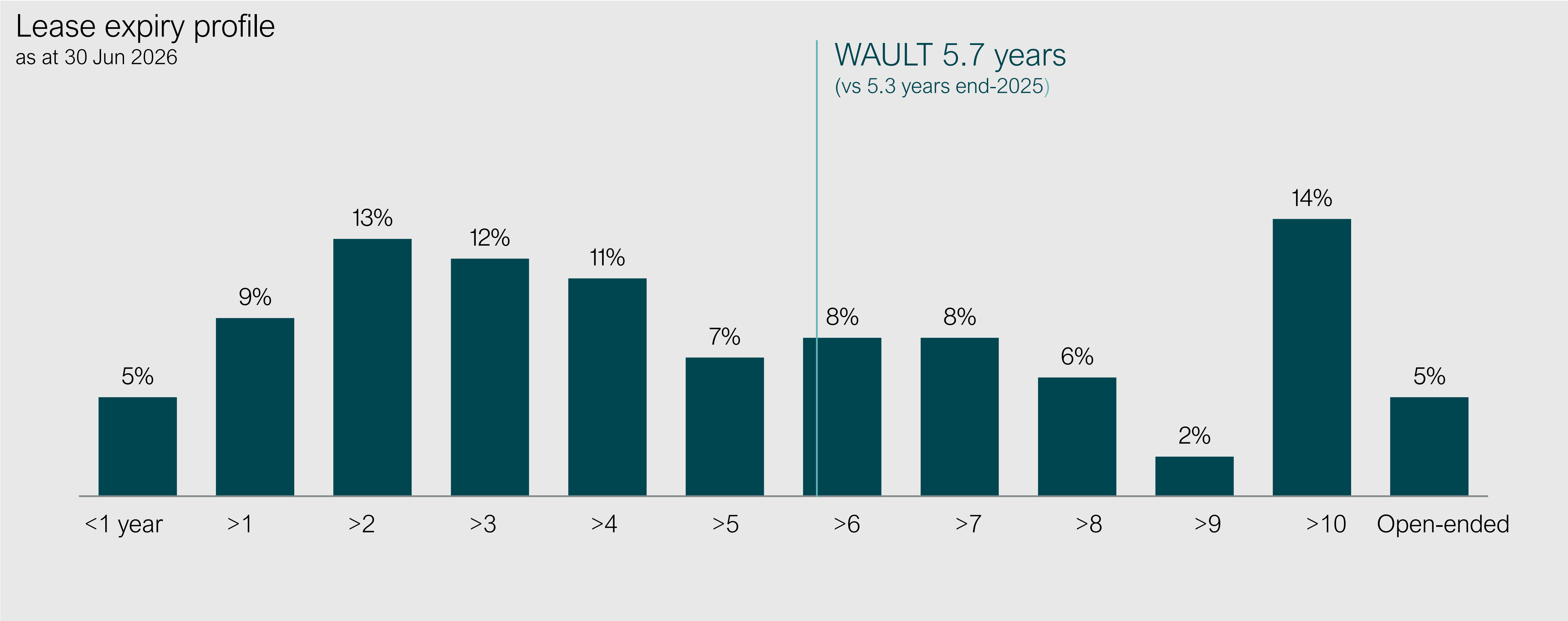
— Sold properties

Typically, in quadrants II & V

- Olten, office
- Lutry, retail
- Payerne, retail
- Thônex, retail
- Luzern, residential

Extended WAULT and reversion potential enhance cash-flow quality

SWISS PRIME SITE



Note: Expiries taking into account agreed extensions; does not include leases that are not extended due to redevelopments
Figures may contain differences due to rounding

Snapshot: Destination Jelmoli Zurich

SWISS PRIME SITE

Concept and construction project

- Transformation of Zurich's iconic Jelmoli building into a premium mixed-use destination for office, retail and leisure
- Over 15,000 m² of future-ready rental space (45% office; 40% retail; 15% leisure) for top-tier tenants, combining flexibility, sustainability and premium amenities
- Distinctive user experience through restored atriums, public rooftop access and an integrated lifestyle offer with retail, gastronomy and fitness

Latest developments / milestones

- Foundation work completed; structural refurbishment progressing as planned
- Structural demolition and new-build works in preparation; Holmes Place temporary facility fit-out underway
- Procurement largely secured, with around 85% of packages awarded excluding interior fit-out
- Advanced discussions ongoing with select large top-tier tenants
- Full office marketing launch planned for early 2028

Note: Approximate plan figures, investment totals excluding existing value

Visualisations: exterior view of Bahnhofstrasse and Uraniastrasse

Status	Under construction
Investment volume	CHF ~210 million (excl. existing building)
Letting status	~ 50% pre-let
Schedule	Staged completion starting summer 2028
Sustainability	SGNI Gold

Snapshot: YOND Campus

SWISS PRIME SITE

Concept and construction project

- Modular campus comprising two new buildings and one refurbished existing asset
- Positioned for industrial and life-sciences users, complemented by commercial uses
- 35,000 m² rental space: 60% light manufacturing, 30% office and 10% parking, amenities and gastronomy

Latest developments / milestones

- Robust leasing momentum with agreements signed with Züriwerk Foundation, Turbinenbräu and Eberle Engineering
- Site preparation and joint carparks completed; YOND 02/03 above-ground construction underway
- Active marketing of available space launched in Q4 2025

Visualisations: Production on the ground floor and exterior view of YOND 03 und 02

Status	Under construction
Investment volume	CHF ~150 million (excl. land)
Letting status	~ 50% pre-let[1]
Schedule	Staged completion from 2028[1]
Sustainability	SGNI Gold and Silver

[1] YOND 02/03 is currently under construction and expected to be completed in H1 2028. Letting status refers to YOND 02/03/04; Investment volume refers to entire project including YOND 02/03/04
Note: Approximate plan figures, investment totals excluding existing value

Snapshot: Fraumünsterpost

Concept and construction project

- Fraumünsterpost, a landmark property in central Zurich, has been undergoing extensive refurbishment since 2025, while Lidl continues to operate as ground-floor retail tenant during construction.
- Value-enhancing refurbishment with upgraded building services, improved energy efficiency, earthquake retrofitting and circular-economy renovation measures
- 8,590 m² rental space, comprising 75% office, 15% retail and 10% warehouse use

Latest developments / milestones

- Circular-economy refurbishment with 350 m³ of high-quality building components upcycled
- Modernised common areas and upgraded office space in a prime central location
- Advanced discussions with top-tier tenants for the remaining space


Outside and inside images after the refurbishment

Status	Under construction
Investment volume	CHF ~ 30 million (excl. existing value)
Letting status	~ 55% pre-let
Schedule	Completion in summer 2027
Sustainability	BREEAM In-Use

Note: Approximate plan figures, investment totals excluding existing value

Contact

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Company calendar

Capital Markets Day	26 October 2026
Results – full-year 2026	11 February 2027
Annual General Meeting	11 March 2027

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